

**THE PRIMATE’S WORLD RELIEF AND DEVELOPMENT FUND (PWRDF)**  
***Le fonds du Primat pour le secours et le développement mondial (FPSDM)***  
**REPORT TO GENERAL SYNOD**  
**JULY 2016**

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If we’re a movement, not a monument,  
then our movement has to continue in Canada as well as throughout the world.  
We want to live into the PWRDF story

—adapted from Fr. Rex Reyes, General Secretary  
National Council of Churches in the Philippines  
2015-2018 PWRDF Strategic Plan

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**WHO WE ALL ARE AS PWRDF**

The “P” in PWRDF stands for Primate, but it’s about all of us—the staff, the Board of Directors and the Youth Council. It’s about PWRDF Diocesan and Parish Representatives. It’s about partners in Africa, Asia-Pacific, Latin America and the Caribbean, and Indigenous communities in Canada. It’s about the people of the Anglican Church of Canada and beyond who learn about PWRDF ministries, pray for and support them, often because they see more clearly than we the connections between local and global ministry that invite us into transformation.

[PWRDF](#) is the official development and relief agency of the Anglican Church of Canada. Staff work with approximately 58 church-based and secular partners in 22 countries throughout the world, including Canada, to respond to humanitarian crises, carry out long-term community development and engage in education and advocacy. The work is concentrated in the areas of preventive health, food security and micro-finance, within a framework of Christian faith in action, human rights, justice, gender and environmental responsibility. This work is supported financially by Anglicans and other individuals, organizational donors and Global Affairs Canada, formerly Department of Foreign Affairs, Trade and Development (DFATD) .

PWRDF strives to be a part of the outreach ministry of every Canadian Anglican parish and an expression for all Anglicans of their baptismal covenant to strive for justice and peace and to respect the dignity of every human being. We seek to witness in deed and word to Jesus’ transformative vision of the Kingdom of God here and now, and to allow that vision to permeate into, percolate through and prod our work towards the community of life the Creator loves. What lies at the heart of PWRDF is transformation through partnership in development and relief throughout the world, and transformation through public engagement among Canadian Anglicans.

**PWRDF VISION**

A truly just, healthy, and peaceful world

**PWRDF MISSION**

As an instrument of faith, PWRDF connects Anglicans in Canada to communities around the world in dynamic partnerships to advance development, to respond to emergencies, to assist refugees, and to act for positive change.

**OUR VALUES**

***Economy of Grace***

The means by which people have equitable access to what they need to live life abundantly

***Transformative Collaboration***

The means by which decisions are made for sustainable community development, social justice and human rights

***The Beauty and Harmony of Creation***

A lens through which we seek to contribute to a healthy environment and uphold the integrity of creation

***Walking Together***

Our Gospel mandate to identify with the vulnerable and the suffering, and to work with those who challenge poverty, violence and other injustice

### **Where we find ourselves in 2016—“the delicate alchemy of agency and opportunity”**

The Reverend Geoffrey Monjesa is the Development Officer in the diocese of Masasi, Tanzania, who manages the diocesan/PWRDF/DFATD program in preventive health and food security. Geoffrey has a very pragmatic understanding of faith and development. He will ask villagers, “What would you like to see accomplished? What is the way that can be achieved? **What do you have faith that you can do?**” He says some faith has very little hope, so it is good to analyze beliefs and see if they fit the context, the times, the people and environment for which you have a vision. Then you need to think things through, how you will accomplish what your faith has seen possible. Hope is the end result of believing, and you will need courage and patience to see you through.

Dr. Lucy Kalanithi, whose husband Dr. Paul Kalanithi wrote *When Breath Becomes Air* as he journeyed towards death, speaks about him being able **“to live with hope, with the delicate alchemy of agency and opportunity”**. PWRDF is mindful of the agency and opportunity our programs offer. We always work with partners in “edge habitat”, space and time where there is abundance and opportunity, coupled with great vulnerability. We continue to learn “the delicate alchemy” of not doing *to*, or doing *for*, but doing *with*. We see God present and calling forth glory—light and worth—when people become agents of change for themselves and their communities. We see daily the dynamic of *kenosis*, of people and movements being poured out, always into service, sometimes into death, in order that justice, health and peace may be poured in.

**Programmatically**, PWRDF is seeing the results of strategic choices to seek new funding based on our best development work in preventive health, food security and micro-finance. A committee of Canadian Anglican health professionals, along with international partners, helped us clarify the principles of our long time maternal and child health work and present it within the Canadian Network for Maternal, Newborn and Child Health (CAN-MNCH). In March 2016 PWRDF signed a \$20,485,869 Contribution Agreement with DFATD (soon to legally be Global Affairs Canada) for MNCH work in 350 villages in Burundi, Mozambique, Rwanda and Tanzania.

**Within Canada**, we have invested staff time and money seeking to integrate communications, public engagement, resources, youth work, and donor relations, fundraising and Connections work through the Canadian Anglican Partnership Program (CAPP), and are moving towards better equipment and service to volunteers. We are in the third year of a first-time PWRDF-led, three-year campaign *Fred Says* on food security with professional help at the beginning. We are seeing what has worked, what has not, and what we still have to do.

**Administratively**, we have sought, obtained, and now comply annually with Imagine Canada Standards that will keep us an honest and trustworthy organization, attentive to good governance, financial and volunteer management, with a policy base that supports our vision and values. An expanded management position of Director, Finance, Administration and Operations will ensure compliance with the Canada Revenue Agency, Imagine Canada and other sector codes of conduct, and together with the Executive Director’s Office will work towards an office environment that supports just, healthy and peaceful practice in our workplace.

We have been monitoring how we are active in the programs and **leadership of ecumenical organizations**. Over the next while we will continue to wrestle with important issues in each—corporate engagement with agri-business at the Canadian Foodgrains Bank; Indigenous voice at the board level of KAIROS and financial sustainability, as most members deal with denominational diminishment; and the Anglican Church of Canada’s role in the Anglican Alliance.

Perhaps most importantly, we have before us the task of **deepening our relations and work with Indigenous Peoples in Canada** and playing a PWRDF role in the Anglican Church’s response to the Calls to Action from the Truth and Reconciliation Commission on Residential Schools. PWRDF has the opportunity to play a wider and strategic role, as we are one of few international relief and development organizations with a mandate to work in Canadian Indigenous communities.

We have been in a time of consolidation of what we have learned and attempted over the past three years, letting go of what no longer brings life, continuing new ways of working that have opened up possibilities, and remaining open to what presents itself in our horizon.

## PWRDF PROGRAM

PWRDF is staffed by 23 people in three teams—Development Partnerships Program; Canadian Anglican Partnerships Program; Finance, Administration and Operations—and the office of the Executive Director. Fluent in approximately 16 languages, this professional staff team brings rich and varied life experiences with them as they carry out the work on behalf of PWRDF in, with and for the world.

### DEVELOPMENT PARTNERSHIP PROGRAM

#### **Asia-Pacific: Bangladesh, Thai-Burma Border, Philippines, Sri Lanka, India**

Through a range of sustainable food production, health care and children's rights programs, PWRDF works with partners in the Asia-Pacific region to address poverty, long term conflicts and human rights violations while developing healthy ecosystems and healthy ways of living.

#### **Africa: Burundi, Tanzania, Mozambique, South Africa, Rwanda, Kenya, Egypt**

To address extreme poverty in Africa, PWRDF's program focuses on health care, maternal, newborn and child health, sustainable food production, rural development, micro-finance, gender equality, HIV and AIDS and youth skills development. Projects respond to immediate basic needs and link health with nutrition, clean water and food security. Skills training for staff of partner organizations, community members and youth, where projects are implemented, is an integral part of many programs.

#### **Latin America-Caribbean: Cuba, El Salvador, Guatemala, Bolivia and Haiti**

Seeking to address the social, economic and political gaps and injustices in Latin America and the Caribbean, PWRDF works with partners in the areas of health prevention, human rights, maternal health, HIV and AIDS, sustainable food production, food security, income generation and violence against women.

#### **Canadian Indigenous Communities: Nuu-chah-nulth First Nations, Mohawk Territory of Kahnawà:ke, Pikangikum First Nation, First Nation Adult & Higher Education Consortium**

In collaboration with Indigenous organizations in Canada, PWRDF supports projects that empower youth, and preserve and revitalize languages and culture.

#### **PWRDF and Externally Funded Programs**

PWRDF and [Global Affairs Canada](#) (formerly DFATD) fund partner organizations that work(ed) on a variety of development issues in Bangladesh, South Africa, Tanzania, Burundi, Mozambique and Rwanda. These partners and programs address preventive health, maternal and child health, food security, gender training, HIV and AIDS and sustainable food production.

**Bangladesh.** PWRDF contributed \$150,000 over three years towards a \$600,000 health project in Bangladesh, with long-term partner UBINIG, as part of the Muskoka Initiative on Maternal, Newborn, and Child Health (MNCH). UBINIG has worked in sustainable development policy and implementation in Bangladesh since 1984. The Bangladesh program trained 650 midwives who worked with 63,000 mothers and 94,500 children under the age of 5 in 130 villages in Bangladesh.

**South Africa.** PWRDF is contributing \$500,000 over five years (ending 2017) towards a \$2 million project with partner Keiskamma Trust, focusing on preventing HIV and AIDS and tuberculosis among pregnant women in the Ngqushwa district of the Eastern Cape, South Africa. The program is reaching about 30,000 people in the region.

**Burundi, Mozambique and Tanzania.** PWRDF is contributing \$2.7 million dollars over five years (ending 2017) towards a \$10.8 million project focusing on maternal and child health in 199 villages (original target was 59) in [Burundi](#), Mozambique, and Tanzania. The program has reached about 1.5 million people through awareness-raising about health issues and nutrition, working with local governments to address cultural practices that negatively impact women's health and participation, and ensuring better access to health care for pregnant women, mothers, and children. PWRDF's partners are the Diocese of Bujumbura in Burundi, the Diocese of Masasi in Tanzania and EHALE in Mozambique.

### ***All Mothers and Children Count in Burundi, Mozambique, Rwanda and Tanzania***

PWRDF was very pleased and honoured to sign a Contribution Agreement with the Department of Foreign Affairs, Trade and Development Canada (now Global Affairs Canada) on March 15, 2016. PWRDF will contribute nearly \$2.8 million over four years towards the \$20.5 million project focusing on maternal and child health in 350 villages. The program will reach 1,230,290 children under five, 327,679 pregnant women, 2,400 medical staff, 686 community health workers, 383,869 women of reproductive age, 63,835 men, 615,789 girls, 614,510 boys, and 116,939 small-scale farmers. Local health personnel, village leadership and communities will mobilize and equip themselves to continue the work when funding ends, ensuring gender rights, through health worker and birth attendant training, appropriate and essential health centre equipment, expectant mothers' houses, rapid and affordable transportation to medical facilities, including bicycle and motorcycle ambulances, improved access to clean water and nutritious food. The program will include new technology for data collection and analysis and solar suitcases which will support timely and efficient emergency obstetric care.

This agreement doubles any previous funding from DFATD, increases PWRDF staff by nearly one third, and will challenge all of us to meet the match of \$697,224 annually. ***This is an investment in life for the present and next generation*** in several of the most vulnerable parts of the world. PWRDF staff and board believe Canadian Anglicans can be very proud of this accomplishment and support the impact it will have.

### ***Humanitarian Response***

PWRDF is able to respond rapidly and effectively to disasters and emergencies in many more countries than those where our development program takes place, through the international ecumenical agency ACT Alliance and the Canadian Foodgrains Bank. PWRDF responds to in-Canada emergencies in consultation with the dioceses. Between 2013 and 2016 PWRDF supported humanitarian response in the following emergencies:

- Lac Megantic explosion in Québec
- Floods in southern Alberta
- Typhoon Haiyan (Yolanda) in the Philippines, matched by funds from the Government of Canada
- Cyclone Pam in Vanuatu
- Ebola in West Africa
- Wildfires in Saskatchewan
- Conflict in Syria, South Sudan, Palestine, Burundi
- Earthquake in Nepal, matched by funds from the Government of Canada

### ***Refugees: Kenya, Egypt, India, Sri Lanka, Canada***

PWRDF works with a variety of partners as well as an established refugee network in Canada to respond to the needs of the more than 50 million displaced people, particularly children and youth. Partners' programs overseas include primary health care, reproductive health education, food security, income generation activities and legal aid. For PWRDF's overseas work supporting Syrian refugees, Anglicans generously donated \$581,157, which is eligible for the government matching funds program.

In Canada PWRDF supports refugee sponsorship work carried out by Anglican parishes and dioceses across the country and undertakes advocacy work through the Canadian Council for Refugees (CCR). The Refugee network (made up of mainly volunteer coordinators from the 16 dioceses in Canada that hold Sponsorship Agreements with the Government of Canada) has been extremely active, with coordinators working countless hours to respond to the overwhelming interest in refugee sponsorship since the Syrian refugee crisis caught the attention of the public in September 2015. PWRDF does not hold a Sponsorship Agreement, but has provided additional support through teleconference facilitation for members to brainstorm and problem solve together, and facilitating sharing of resources. PWRDF has also received many direct requests for information from individuals, parishes and dioceses across the country.

## CANADIAN ANGLICAN PARTNERSHIP PROGRAM

In 2015 PWRDF restructured its staff teams to support a renewed vision of in-Canada work through the Canadian Anglican Partnership Program (CAPP), regaining management focus to non-development, in-Canada work. In addition to supervising five staff members at 80 Hayden Street, the new director gives leadership to the 40+ strong, PWRDF volunteer diocesan network, re-imagining and resourcing their roles as agents for their own communities' global awareness and social transformation in partnership with PWRDF international and Canadian Indigenous partners. The larger network includes approximately 30 Diocesan Representatives, 20 Refugee Coordinators and 13 Youth Council members and Youth Ambassadors.

### ***Network of Diocesan and Parish Representatives***

The CAPP team supports a dedicated network of representatives across the country, providing them with training and resources to engage Canadian Anglicans in PWRDF's relief and development work. PWRDF diocesan and parish representatives serve as ambassadors and advocates for the organization and its ministries at parish gatherings, diocesan synods and other important events.

As their title suggests, Diocesan Representatives represent PWRDF in their dioceses and represent their dioceses to PWRDF; most formally they do that at the Annual General Meeting of the organization where they are voting members. Every two years they come together in Toronto for a National Forum and vote in person at the annual general meeting (AGM). In alternate years PWRDF staff, together with invited partners go out to meet with them in locations across the country in what are known as Regional Meetings. In those years AGM voting takes place by proxy.

Both the Forum and the Regional Meetings provide an opportunity for the Diocesan Representatives to network with one another, hear from PWRDF partners and participate in a variety of activities to better equip them for their work as PWRDF "ambassadors" in their dioceses. In 2014 the Canadian Council for International Cooperation awarded PWRDF with its annual [Civil Society Effectiveness Award](#), due in equal parts to the innovation and creativity of partners in designing and sharing the design for a bicycle ambulance, and to the informed support of dioceses and parishes in Canada who raised funds for the program

### **Resources**

Over the last three years PWRDF's promotional and educational resources have focused on food security as prioritized in the 2012-2015 PWRDF Strategic Plan and promoted through the [Fred Says](#) food security campaign, the 5 A's of Food Security [placemats](#), [donation envelopes](#), [bookmarks](#) and both [Lent](#) and [Advent](#) meditations. (The 5 A's are Availability, Accessibility, Acceptability, Appropriate and Agency.) PWRDF also produced educational publications to support food security learning locally and globally: a series of three educational [Sharing Bread](#) resources, [Just Food](#), [Hunger is not a game](#) and [Super Friends](#) have all contributed to the learning opportunities around food security. Newly available on PWRDF's YouTube channel are "[home movies](#)" of PWRDF staff reporting on field visits and explaining food security.

PWRDF continues to produce a general brochure about PWRDF, [Introducing PWRDF](#), and a [Maternal, Newborn and Child Health \(MNCH\) brochure](#) outlining PWRDF programming around MNCH and preventive health.

### ***justgeneration.ca***

Through its youth initiative known as *justgeneration.ca*, PWRDF produces resources for and supports a network of Anglican youth engaged in social justice issues. The Youth Council acts as a forum for significant dialogue and engagement by and for youth with the wider PWRDF organization and acts as an advisory body to staff for strategic direction, priority setting and program implementation. The Youth Council has worked actively with the ELCIC Program Committee for Youth Ministry to implement the National Youth Project--Right to Water. This project seeks to educate young people about the issue of water in Indigenous communities in Canada and fundraise for the community of Pikangikum in Northern Ontario.

**Connections Program**

The PWRDF Connections Program, piloted in 2013-15 and now integrated within the CAPP program, is enabling Canadian Anglicans, PWRDF and their partners to experience more, different and closer connections in their mutual ministry and work. For example:

- Christ Church Cathedrals in Vancouver and Montreal developed innovative and creative children’s programs to provide mosquito nets for health programs in Tanzania, Burundi and Mozambique.
- Through the Companion Diocese Relationship between the diocese of Buyé in Burundi and the diocese of Edmonton, PWRDF has been able to provide donations designated for HIV and AIDS work, and donations from Edmonton to a Burundian health clinic.
- Women from Bor, Sudan at Matthew’s Church in Winnipeg are supporting a Women’s Community Resource Centre in honour of 33 women massacred in St. Andrew’s Cathedral, Bor Town, South Sudan
- St. Mary’s Kerrisdale (Vancouver) and Christ Church (London) support the human rights training work of Fundación Cristosal (El Salvador)
- The Rwanda Education and Discovery Committee (READ) of Saint John’s Anglican Church in Port Rowan Ontario supported the Vunga Vocational Training Centre in the Diocese of Shyogwe, Rwanda

**Donor Relations and Fundraising**

In 2016 PWRDF hired a fulltime Coordinator of Donor Relations and Fundraising. This role has centralized all donor relations activities, including outreach and thank yous. Policies and procedures have been put in place for thanking donors and strategic thinking is starting for targeted fundraising campaigns in 2016. In 2015 PWRDF was gifted with over 19,000 donations totalling just under \$5M from individuals and parish support.

**Communications**

Within its array of communications, PWRDF operates three websites ([www.pwrdf.org](http://www.pwrdf.org), <http://justgeneration.ca>, and <http://fredsays.ca>), a variety of social media (see the links below) and prepares *Under the Sun* three times a year. Over the last triennium, *Under the Sun* issues have highlighted stories from the Fred Says food security campaign, contained the PWRDF Annual Report, and delved in depth into issues of disaster relief and international development.

Please follow PWRDF on:



**SUPPORTING THE PROGRAM**

**FINANCE, ADMINISTRATION AND OPERATIONS**

PWRDF is financially supported by individuals (donations and bequests), Anglican parishes, provincial Councils for International Cooperation and Global Affairs Canada (formerly Department of Foreign Affairs, Trade and Development). Administrative expenses are approximately 12% of the overall budget with the remaining devoted to programs and partners identified in this report. In the case of emergencies PWRDF absorbs the administration costs in order to send 100% of funds donated to support relief efforts.

The PWRDF budgeting process builds a core program based on a conservative estimate of diocesan support, which has been stable over several decades. The stability of the PWRDF core support has greatly enhanced the image of PWRDF as a well managed and efficient organization. This was again highlighted by the success of the PWRDF application for MNCH funding. The impact of the additional Global Affairs Canada funds dramatically increases the results achieved by PWRDF partners, but there is a requirement on PWRDF to ensure that 25% of the total dollars of the current programs, and 15% of the new MNCH program funded by Global Affairs are available to match the grant. With programs currently operating in South Africa, Tanzania, Burundi, Rwanda and Mozambique, a total of \$3.24 million matching funds are needed from April 2016 to September 2020.

PWRDF has always taken seriously its commitment to partners to provide them with adequate financial support to carry out the life saving and life changing programs they implement in many parts of the world. Ongoing financial support protects and builds on positive changes made in reducing poverty and injustice. Over the years PWRDF has built a healthy level of unrestricted funds to safeguard the integrity of its programming in case of budget deficits. With expanded programming enabled in part by new and increased funding from DFATD, it is important that PWRDF at least continue, and increase if possible, the amount of unrestricted funds to guarantee the integrity of its programming and protect its unrestricted funds from depletion.

Department of Foreign Affairs, Trade and Development (DFATD) audits of their joint programs with PWRDF in South Africa, Tanzania, Mozambique and Burundi provided a very clean bill of health for the project accounting. Audited Statements and Annual Reports are available on the PWRDF website at <http://pwrdf.org/who-we-are/audited-financial-statements/>. Annual Reports are also published in the October *Anglican Journal* as *Under the Sun* inserts.

We said farewell to long-time Director of Finance and Administration Jill Martin in May 2015 and give great thanks for her experience, managerial wisdom and creativity given so faithfully to PWRDF and the wider church.

## **PWRDF BOARD OF DIRECTORS**

PWRDF's 13-member Board of Directors, reserves three seats for nominations from the House of Bishops, Youth Council and Anglican Council of Indigenous Peoples, and has an additional observer appointed by the Evangelical Lutheran Church in Canada. Its Executive Committee meets monthly by teleconference to conduct the business of PWRDF between the two yearly board meetings in May and November. It also served with the Personnel Committee as the Search Committee for a new Executive Director, to replace Adele Finney who retires May 31, 2016.

The Finance Committee oversees the budgeting process, reviews shared costs and services with the General Synod, and its Investment Committee is leading PWRDF's ongoing conversation about responsible investment. In addition to rewriting and clarifying all PWRDF policies, the Governance Committee has led the Board in revising the corporate By-law. The Primate's World Relief and Development Fund was incorporated in 2000 by Letters Patent issued under the federal *Companies Act* of that time. In 2009 Parliament enacted the *Canada Not-for-profit Corporations Act* which came into force on October 17, 2011, requiring all not-for-profit corporations incorporated under earlier federal legislation to apply for continuance under the new Act. The new By-law was approved on January 22, 2014 and Continuance granted by the Canada Revenue Agency on March 3, 2014.

Other Working Groups during this past triennium have been a staff/board/network Food Security Committee developing the Fred Says campaign and a board/staff Strategic Planning Working Group which facilitated the 2015-2018 Strategic Plan process and approval.

## **VISION 2019 and PWRDF's STRATEGIC PLAN**

The Strategic Plan Working Group reviewed Vision 2019 Priorities and Practices while developing the 2015-2018 PWRDF Strategic Plan, so they could align as much as possible their strategic goals and directions with the vision of General Synod. The intersections are clear, and following are a few highlights from July 2013—June 2016.



### 1. Develop Leadership Education for mission, evangelism, and ministry

PWRDF provides many opportunities for leadership development and education for ministry. Since July 2013, PWRDF has held two National Gatherings of board, staff, Diocesan Representatives and Youth Council in 2013 and 2015, and one 2014 regional forum in Peterborough, Ontario.

- At the [2013 National Gathering](#), international guests included Bishop Griselda Delgado del Carpio, Diocese of Cuba, and Dr. (Pepe) Jose Bringas, Coordinator of the Diocese of Cuba's Integrated Development Program. Concluding a two-week visit to parishes and dioceses in western Canada was also Raphael Nyabla, Coordinator of the National Council of Churches of Kenya program in Kakuma refugee camp.
- PWRDF Diocesan Representatives met in Peterborough in 2014, with Filipina partner Gigi Labradores, representatives of the Peterborough Food Network and the ++Fred of *Fred Says*. They devoted much of their time to understanding better the issues of food insecurity lifted up in the [Fred Says](#) three-year educational campaign.
- PWRDF has partnered twice, and a third time this July with the Sorrento Centre, Shuswap Lake, BC, to explore the complex issues of food security with PWRDF Cuban and Tanzanian partners and National Indigenous Anglican Bishop Mark MacDonald. Emerging from the week-long Sorrento courses in 2014 and 2015 were Sharing Bread 1 and Sharing Bread 2, six-session courses designed to equip participants to address food security issues in their parishes and communities. This summer's session will feature dialogue with PWRDF partners from Bangladesh involved in both food security and MNCH work, exploring the interconnections between the two, as well as the impacts climate change has on the communities they work with.

### 2. Walk with Indigenous Peoples on a journey of healing and wholeness

- In collaboration with Pimatisiwin Nipi (*living waters*) hosted by National Indigenous Anglican Bishop Mark MacDonald, PWRDF worked with implementing partners to install water and wastewater systems in 10 homes in Pikangikum First Nation in the Treaty 9 area of northern Ontario. Canadian Lutheran and Anglican Youth (CLAY) have also committed themselves to raising funds for the project.
- PWRDF and partner Nuu-chah-nulth Economic Development Corporation hosted a gathering entitled "The complex dance of self-sufficiency and strategic alliance from outside" in Tlas-o-qui-aht First Nation (Tofino, BC) in 2014, for Canadian Indigenous Anglican participants and six directors of Anglican relief and development funding agencies from the U.S., Australia, UK, Philippines and New Zealand. The goal was to increase understanding of the "complex dance" of relationships, and the best practices of collaborating with Indigenous communities in strategic relief, development and advocacy alliances.
- At the May 2014 Council of General Synod meeting Bishop Lydia Mamakwa reminded the Council that "third world conditions" exist in our midst in Canada and that there is a need for relief and development work close to home. She invited PWRDF Executive Director Adele Finney to "come and see" northern Ontario Indigenous communities. In July 2015 Adele and Archdeacon Gordon Finney accepted her invitation to spend a week with Mishamikoweesh leadership at the William Winter School for Ministry in Kingfisher Lake. Commitments were made to renew and deepen PWRDF's relationship with the Indigenous Spiritual Ministry of Mishamikoweesh.
- A highlight of the PWRDF National Gathering 2015 was a day of learning about "Deepening Indigenous Relations". Esther Wesley, Coordinator of the Anglican Fund for Healing and Reconciliation, co-facilitated with PWRDF an interactive workshop "The Mapping Exercise" on the Doctrine of Discovery.
- PWRDF staff participated in a discussion hosted by the Continental Network of Indigenous Women of the Americas, a first step to allow PWRDF and its partners to interact, foster partnership, and begin a discussion with Indigenous women groups from the Americas about Maternal, Newborn and Child Health (MNCH) and Indigenous Midwifery. These learnings will be shared and connections made with Canadian Indigenous partners.

### 3. Work toward peace and justice

- PWRDF launched "Fred Says" in November 2013, an educational and fundraising food security campaign. Over three years "Fred Says" has supported Canadian Anglicans in learning what food security means, what it looks like locally and globally and how they can be a part of working to ensure everyone has access to, and enough healthy food to eat.

- PWRDF works with diocesan refugee coordinators and the Canadian Council for Refugees (CCR) on refugee issues within Canada and was part of the Proud to Protect Refugees campaign. The campaign's aim is to help change the conversation and promote a positive vision of what we want for refugees and other vulnerable migrants, and of the important contributions they make to our communities.
- Peace and justice grow in communities where people become agents for their own change, identifying their assets and resources, as well as prioritizing and meeting needs. Understanding gender roles and the worth of women is a piece of every PWRDF program and includes both men and women. Mozambiquan partner EHALE has chosen to educate Christian and Muslim community leaders as gender educators who use their churches and mosques to carry out the gender education. They have learned that working in pairs (one Christian and one Muslim) helps the community to understand that gender is not the issue of one group or the other, but a societal issue, and the approach is well received by the community because it doesn't come from foreigners, but their own leaders. EHALE says signs of change are visible. Men now take children to health visits, which was not done in the past. Men are beginning to help in domestic chores and it is no longer unusual to see men with the toddlers on their backs or carrying firewood on their heads.

#### 4. Engage young people in mutual growth for mission

The PWRDF Youth Council has representation and leadership in KAIROS, CLAY (Canadian Lutheran and Anglican Youth) and CLAY's National Youth Project "Right to Water". Youth are included in every delegation, Sorrento course, study tour, national and regional gatherings. The Youth Council has piloted a project to name *jDAs*, *justgeneration.ca* Diocesan Ambassadors in the four ecclesiastical provinces. Youth Council members mentor the *jDAs* and work closely with the Diocesan Representatives to accomplish shared goals.

The PWRDF Youth Council has produced on-line, downloadable resources <http://www.justgeneration.ca/>:

- [\*Hunger is Not a Game\*](#)
- [\*OFF-THE-GRID—Just Food\*](#)
- [\*Living Justice: Life Giving Water\*](#) to complement the current National Youth Project "Right to Water" of Canadian Lutheran and Anglican Youth (CLAY).

#### 5. Be leaders in the Anglican Communion and in ecumenical actions

PWRDF continues to work with and give leadership in the following Anglican and ecumenical bodies on behalf of the Anglican Church in Canada:

- The [\*Anglican Alliance\*](#) with the mandate to bring together development, relief and advocacy work across the Anglican Communion
- The [\*ACT Alliance\*](#) with more than 130 non-governmental member organisations working together in humanitarian assistance, advocacy and development in 140 countries and through whom PWRDF does most of its disaster response
- The [\*Canadian Foodgrains Bank\*](#), a partnership of 15 Canadian churches and church-based agencies working to end global hunger

PWRDF staff and volunteers continue to serve, facilitate and give leadership in the following Anglican and ecumenical bodies: Canadian Council for International Cooperation and affiliated provincial councils, Canadian Council for Refugees, Canadian Ecumenical Anti-Racism Network, Canadian, Directors of Denominationally-related Relief and Development Organizations, KAIROS, and Oikocredit International.

Respectfully submitted with great hope for the ministry of PWRDF within the Anglican Church of Canada and beyond, and gratitude for the opportunity to serve PWRDF over many years, in different ways,

Adele Finney  
Executive Director